

## *Protection of the Public Policy*

Haden Young recognise that some of our design and operational activities could lead to a potential risk to members of the public. Our Policy is that these risks must be managed to ensure absolute protection where feasible or, where that is not feasible, to minimise these as far as reasonably practicable. We will ensure that we have in place proper procedures to identify and assess these risks. We will also provide suitable and sufficient control and recovery measures that mitigate any residual risk.

Design integrity is addressed by implementing the quality standard ISO 9001 in our Operational divisions and by holding Gateway reviews that take into account risks to the public, at key design stages.

In addition each project will consider, as part of the initial Tender Risk Analysis, how activities carried out by our subcontractors and ourselves could harm members of the public. Any risks transferred to the Live Risk Register must be further analysed to assess the potential consequence and identify acceptable mitigation activities or processes that would reduce the level of the risk.

Risk Registers will be regularly reviewed by Senior Managers to monitor that the critical controls that mitigate risks are in place and to provide assurance that these controls are suitable and sufficient and that their implementation is effective.

Where we are prime contractor or part of a joint venture, we will promote the use of suitable and sufficient security measures to prevent unauthorised access during work and out of hours (particularly with regards to children) and the use of risk assessments for members of the public and visitors who may access the site.

These steps shall be followed throughout the whole life of a project to ensure that we minimise the risk of our causing injury to third parties.